

[January 2018 Exam PK0-004 PDF Free Instant Download From Lead2pass 115q

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QUESTION 1 The project manager was asked to provide recommendations for the removal of a vendor. A meeting was scheduled with the key stakeholders and the project sponsor to highlight the reasons for this recommendation. Which of the following should the project manager bring to the meeting to support this recommendation? (Choose two.) A. The issue log to show why the vendor should be replaced B. The team action items to show why the vendor should be replaced C. The scope statement to show why the vendor should be replaced D. A procurement plan to show why the vendor should be replaced E. A change management plan to have the vendor replaced Answer: AE

QUESTION 2 A company has updated the method it uses to initiate projects. The company requires RFPs from three vendors, and low high bids must be rejected to determine the selected vendor. Which of the following terms describes this requirement? A. Outsourcing B. Business acquisition C. Business process change D. Internal reorganization Answer: A

QUESTION 3 The project manager has noticed a vendor is not performing in accordance with the SLA. Which of the following items should the project manager use to highlight the vendor's areas of poor performance? A. Balanced score card B. WBS C. Post-project evaluation D. PERT Answer: A

QUESTION 4 Team members have reported that meetings are poorly attended and unproductive. Which of the following steps can the project manager take to make the meetings more productive? A. Discontinue the meetings with the poorest attendance B. Decrease the length of the meetings C. Distribute an agenda before each meeting D. Document team member attendance and report it to management Answer: C

QUESTION 5 Which of the following documents should be used to provide high-level reporting to key stakeholders? A. Dashboard B. Communication plan C. Statement of work D. Project charter Answer: A

QUESTION 6 During the initiation phase, a project manager has asked for a document containing the high-level objectives and goals for a project. Which of the following documents would contain these items? A. Business case B. Requirements document C. Project timeline D. Task plan Answer: B

QUESTION 7 A program manager informs a project manager that a new, high-priority project has been approved and will need the current project's resources before the scheduled project close-date. The project team meets and determines that the project should be fast-tracked. Which of the following documents should the project team reference to fast-track the project? (Choose two.) A. Scope management plan B. Configuration management plan C. Network diagram D. Project schedule E. Project plan Answer: CD

QUESTION 8 During the execution phase, the project manager discovered that the testing phase is dependent on completion of the vendor's tasks. The project team has just informed the project manager their activities are almost complete, and they would like permission to begin testing. The vendor is not scheduled to deliver the products for two months. Which of the following should have occurred to prevent this issue? A. During the planning phase, the project manager should have recognized the relationship between the vendor's and project team's tasks and adjusted the schedule for the project team to begin activities two months later B. The project manager should have crashed the schedule for the vendor to keep it at the same work pace as the rest of the project team C. During the project team's regular status meeting with the vendor, the project team should have informed the vendor that the team was ahead of schedule and to speed up their work D. During the project team's regular status meeting with the vendor, the vendor should have informed the project team that it required another two months, and to slow down Answer: B

QUESTION 9 A project team is composed of numerous team members who are located throughout a country. All personnel have identified core business hours. A team engineer based in a machine shop has a question during business hours for the project manager, who is located at a different facility. Which of the following is the MOST expedient communication method, assuming the question can be resolved quickly? A. Email B. Social media C. Text messaging D. Face-to-face Answer: C

QUESTION 10 Due to a new government regulation, a project change is required. The project manager evaluates the change and realizes a legal department will need to approve the change as well. The project manager should: A. follow the change process flow and notify the legal department after the change is implemented B. extend a formal invitation to the legal department representative to join the CCBC C. hold a separate meeting with the legal department representative and ask for approval D. notify the legal department representative in the event of an upcoming audit Answer: B

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